One of Australia’s largest producers of copper, zinc, nickel and cobalt

18,000 employees and contractors in Australia

One of the largest buyers of grain and oilseeds from Australian growers

Australia’s largest coal producer

Glencore’s Mount Isa Mines operation
About Glencore

We are one of the world’s largest natural resources companies. We own and operate a diverse mix of mining, metals processing and agricultural assets all over the world, and we’re engaged at every stage in the commodity supply chain.

Our business covers Metals and Minerals, Energy and Agriculture, which are supported by our extensive global marketing network.

Global operations

- 158,000 Employees and contractors
- 90 Commodities across three business segments
- 3,000 Employees in marketing
- 1,200 Vessels on the ocean at any one time
- 7,000+ Long-term relationships with suppliers and customers

Uniquely diversified by commodity, geography and activity

- Fully integrated from mine to customer
- Presence in 50 countries across 150 operating sites
- Producing and marketing more than 90 commodities across three business segments
- Diversified across multiple suppliers and customers

The right commodity mix for changing needs

- Future demand patterns for maturing economies are likely to favour mid-and late-cycle commodities
- Major producer of later cycle commodities including the enabling materials (copper, cobalt, nickel) that underpin the battery chemistry and infrastructure likely to power electric vehicles and low emission storage systems

Well-capitalised, low-cost, high-return assets

- Since 2009, over US$40 billion has been invested in our global industrial assets
- Low-cost, long-life assets in many of the world’s premier mining districts support sustainable long-term cash flows
- Mine-life extension potential embedded in key commodities

www.glencore.com
In 2018, Glencore contributed more than $15.6 billion to regional, state and national economies in Australia.*

18,000 Employees and contractors

$2.0 b Wages and salaries

$10.1 b Spent on goods and services

$2.2 b Taxes and royalties paid to state and federal governments

$1.3 b Capital and sustaining investment in our operations

*The taxes and royalties figure represents Glencore’s share of every operation we operate and manage in Australia. All other figures represent 100% of the operations that Glencore manages in Australia and include our joint venture partners’ interests in Glencore Agriculture, Ernest Henry Mining, our various coal joint ventures and our 49% share of Hunter Valley Operations.

All dollar figures in this document are AUD, and relate to the 2018 calendar year, unless otherwise stated.
The history of our business in Australia

Australia has been an important part of our global business for over 20 years.
Agriculture

Viterra’s Port Giles operation in South Australia
Agriculture

Our 2018 contribution

1,200 Employees and contractors
$87m Wages and salaries
$2.34b Spent on goods and services
$32m Capital investment

We are a significant contributor to the agricultural industry in Australia, connecting agricultural commodities safely and efficiently between growers and customers at home and overseas.

We originate, handle, store, transport and market a range of agricultural commodities, including wheat, barley, oilseeds, pulses, sorghum, meals and cotton.

In 2018, our marketing business bought more than 4.6 million tonnes of agricultural commodities directly from growers across Australia to connect with domestic and overseas customers.

Viterra’s storage and handling business received 4.1 million tonnes of grain in 2018, with 4.8 million tonnes shipped through its South Australian ports on behalf of 13 exporters.

Australian management team
Tim Krause, Regional Director Australia/New Zealand
Philip Hughes, General Manager Trading, Glencore Agriculture

STORAGE AND HANDLING SITES
About 10 million tonnes total storage, with sites ranging in capacity from 6,000 tonnes to over 600,000 tonnes

CONTAINER PACKING AND PROCESSING FACILITIES
Port Adelaide: Dooen; Narrabri
Two Wells: Port Lincoln, Wallaroo

PORTS
Thevenard: Port Lincoln, Wallaroo
Port Giles: Outer Harbor (Adelaide)
Ardrossan (non-grain): Inner Harbour (Adelaide)

COMMODITIES
Wheat
Barley
Canola
Lentils
Peas
Chickpeas
Faba beans
Lupins
Sorghum
Protein meals
Cotton

CORPORATE OFFICES
Adelaide
Melbourne

GRAIN ACCUMULATION OFFICES
Fremantle
Wagga Wagga
Toowoomba

City/Town
10
Glencore 2019 Corporate Profile Australia
11
Glencore 2019 Corporate Profile Australia
Coal

Our 2018 contribution

9,500
Employees and contractors

$1.0 b
Wages and salaries

$5.6 b
Spent on goods and services

$576 m
Capital investment

We are Australia’s largest coal producer, with 16 mining operations across New South Wales and Queensland.

We employ about 9,500 people and in 2018 produced 103 million tonnes of saleable thermal and coking coal. Our coal is exported from the ports of Abbot Point, Dalrymple Bay, Wiggins Island Coal Export Terminal, RG Tanna coal terminal (in Queensland) and from the Port of Newcastle (in NSW).

Australian management team
Gary Nagle, Head of Global Coal Assets
Ian Cribb, Chief Operating Officer, Coal Assets Australia

OPERATIONS METHODS PRODUCTS 2018 PRODUCTION

<table>
<thead>
<tr>
<th>OPERATIONS</th>
<th>METHODS</th>
<th>PRODUCTS</th>
<th>2018 PRODUCTION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Collinsville Open Cut</td>
<td>Open cut</td>
<td>Thermal</td>
<td>3,224,000t</td>
</tr>
<tr>
<td>Newlands Coal</td>
<td>Open cut</td>
<td>Thermal, Coking</td>
<td>5,523,000t</td>
</tr>
<tr>
<td>Hail Creek 2</td>
<td>Open cut</td>
<td>Coking</td>
<td>3,819,000t</td>
</tr>
<tr>
<td>Clermont Open Cut</td>
<td>Open cut</td>
<td>Thermal</td>
<td>11,719,000t</td>
</tr>
<tr>
<td>Oaky Creek Coal</td>
<td>Underground</td>
<td>Coking</td>
<td>4,564,000t</td>
</tr>
<tr>
<td>Rolleston Open Cut</td>
<td>Open cut</td>
<td>Thermal</td>
<td>15,177,000t</td>
</tr>
<tr>
<td>Ulan Coal</td>
<td>Underground</td>
<td>Thermal</td>
<td>11,738,000t</td>
</tr>
<tr>
<td>Mangoola Open Cut</td>
<td>Open cut</td>
<td>Thermal</td>
<td>10,562,000t</td>
</tr>
<tr>
<td>Hunter Valley Operations 3</td>
<td>Open cut</td>
<td>Thermal, Coking</td>
<td>4,892,000t</td>
</tr>
<tr>
<td>Liddell Open Cut</td>
<td>Open cut</td>
<td>Thermal, Coking</td>
<td>4,065,000t</td>
</tr>
<tr>
<td>Mount Owen Coal</td>
<td>Open cut</td>
<td>Thermal, Coking</td>
<td>7,640,000t</td>
</tr>
<tr>
<td>Ravensworth Coal</td>
<td>Open cut</td>
<td>Thermal, Coking</td>
<td>9,056,000t</td>
</tr>
<tr>
<td>Integra Underground</td>
<td>Underground</td>
<td>Coking</td>
<td>1,440,000t</td>
</tr>
<tr>
<td>Bulga Coal</td>
<td>Open cut</td>
<td>Thermal, Coking</td>
<td>9,023,000t</td>
</tr>
<tr>
<td>Tahmoor Underground 4</td>
<td>Underground</td>
<td>Coking</td>
<td>590,000t</td>
</tr>
</tbody>
</table>

1 Managed equivalent saleable production rounded up/down to nearest 1,000 tonnes
2 Glencore completed its acquisition of an 82% stake in Hail Creek Coal on 1 August 2018. Glencore has subsequently acquired a further 2.67% in the operation
3 Glencore completed its acquisition of a 49% stake in Hunter Valley Operations on 4 May 2018. The volumes included above represent Glencore’s share of the non-managed Joint Venture
4 Glencore sold its Tahmoor Coal operation on 20 April 2018

t = tonnes
Our coal operations in New South Wales

- Bulga Open Cut
- Ulan Coal
- Ulan West
- Ulan Underground
- Hunter Valley Operations
- Hunter Valley Open Cut
- Mount Owen Open Cut
- Mount Owen Coal
- Glendell
- Ravensworth Coal
- Integra Underground
- Port Waratah Coal Services
- Newcastle
- Sydney (Regional headquarters)

Coalfields
- Gunnedah Coalfield
- Western Coalfield
- Hunter Coalfield
- Gloucester Coalfield
- Newcastle Coalfield
- Central Coalfield
- Southern Coalfield

Our coal operations in Queensland

- Port facilities and storage
- Rail
- Open cut mine
- Underground mine
- Other asset
- City/Town

- Abbot Point Coal Terminal (T1)
- Bowen
- Mackay
- Dalrymple Bay Coal Terminal
- Bowen Basin
- Galilee Basin
- Surat Basin
- Gladstone
- Rockhampton
- Brisbane
- Wiggins Island
- Coal Export Terminal
- RG Tanna Coal Terminal
- Hunter Valley Operations
- Newcastle
- Hunter Coalfiel
Glencore’s oil business in Australia supplies our mining and agricultural operations’ fuel needs. We also supply fuel into the wholesale fuel market, independents and the marine fuel industry.
Copper

Our 2018 contribution

3,700 Employees and contractors  $456 m Wages and salaries  $670 m Spent on goods and services  $308 m Capital investment

Our Australian copper business is integrated across the entire supply chain, from resource development, mining and processing, to transport, storage and export to customers around the world.

Queensland

Our north Queensland copper mining and processing assets include Mount Isa Mines, Ernest Henry Mining near Cloncurry, and our copper refinery in Townsville. Our copper is exported from the Port of Townsville. Our north Queensland copper operations employ over 3,000 people, including contractors.

New South Wales

Our CSA Mine in Cobar is Australia’s highest grade copper mine. Copper from the mine is exported via the Port of Newcastle. Our CSA Mine employs about 600 people.

Australian management team

Matt O’Neill, Chief Operating Officer, Copper Assets Australia

### OPERATIONS ASSETS 2018 PRODUCTION

<table>
<thead>
<tr>
<th>OPERATIONS</th>
<th>ASSETS</th>
<th>2018 PRODUCTION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mount Isa Mines copper operations</td>
<td>Enterprise underground mine</td>
<td>Copper cathode</td>
</tr>
<tr>
<td></td>
<td>X4I underground mine</td>
<td>and copper in</td>
</tr>
<tr>
<td></td>
<td>Copper concentrator</td>
<td>concentrates</td>
</tr>
<tr>
<td></td>
<td>Copper smelter</td>
<td></td>
</tr>
<tr>
<td>Ernest Henry Mining</td>
<td>Underground copper mine</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Copper concentrator</td>
<td></td>
</tr>
<tr>
<td>Copper Refineries Ltd</td>
<td>Electrolytic copper refinery</td>
<td></td>
</tr>
<tr>
<td>CSA Mine</td>
<td>Underground mine</td>
<td>Copper in</td>
</tr>
<tr>
<td></td>
<td>Copper concentrator</td>
<td>concentrates</td>
</tr>
</tbody>
</table>

1 Mount Isa, Ernest Henry, Townsville – total production, including third party feed

**t** = tonnes
Zinc

Our 2018 contribution

2,400
Employees and contractors

$279 m
Wages and salaries

$696 m
Spent on goods and services

$380 m
Capital investment

Glencore mines two of the world’s largest zinc resource bases at Mount Isa Mines and McArthur River Mine.

Queensland

In north Queensland, we operate the George Fisher underground mine, Lady Loretta underground mine, a zinc-lead concentrator, a zinc-lead filter plant and a lead smelter. Our zinc and lead products are exported from the Port of Townsville. The Mount Isa Mines zinc operations employ over 1,300 people.

Northern Territory

Our McArthur River Mine (MRM) is located about 970 kilometres south-east of Darwin and includes an open cut mine and processing facilities. Our zinc and lead is exported from the Bing Bong loading facility on the Gulf of Carpentaria. Our MRM operations employ over 1,000 people.

Australian management team

Greg Ashe, Chief Operating Officer, Zinc Assets Australia
Denis Hamel, Executive General Manager, Zinc Assets Australia

<table>
<thead>
<tr>
<th>OPERATIONS</th>
<th>ASSETS</th>
<th>2018 PRODUCTION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mount Isa Mines zinc operations</td>
<td>George Fisher underground mine Zinc-lead concentrator Lead smelter Lady Loretta underground mine</td>
<td>Zinc in concentrates 278,149t Lead in concentrates 125,915t Silver in concentrates 4,642,869 oz</td>
</tr>
<tr>
<td>McArthur River Mine</td>
<td>Open cut zinc-lead mine Zinc-lead concentrator Bing Bong Loading Facility</td>
<td>Zinc in concentrates 254,283t Lead in concentrates 49,887t Silver in concentrates 1,719,277 oz</td>
</tr>
</tbody>
</table>

t = tonnes  oz = ounces
Nickel and Cobalt

Our 2018 contribution

1,000 Employees and contractors  $110 m Wages and salaries  $597 m Spent on goods and services  $31 m Capital investment

We are one of Australia’s largest nickel and cobalt producers. Our Murrin Murrin nickel operation is located between Leonora and Laverton in the north-eastern Goldfields region of Western Australia.

Murrin Murrin is operated by Minara Resources, wholly owned by Glencore. Our nickel and cobalt is exported from Kwinana, south of Perth. In 2018, we produced 39,717 tonnes of nickel and 3,244 tonnes of cobalt in metal (including metals and minerals we process from third-parties).

Australian management
Peter Hancock, Vice President, Minara Resources

Glencore Technology's Jameson Cells deliver more concentrate per dollar, per metre and per year in more than 350 installations around the world.

Glencore Technology

Glencore Technology develops innovative products that help producers extract more from their metal and mineral processing assets. ISASMELT™, ISA KIDD™, IsaMill™, Jameson Cell and Albion Process™ have been developed in the real world and proven in more than 400 operations across every continent.

ISASMELT™ is still helping operations break recovery records in smelting after more than 30 years. IsaMill™ and Jameson Cell deliver more and better quality concentrate to downstream stages in mining operations. ISA KIDD™ cathode plates and robotics account for more than 11 million tonnes per annum of world copper production. Albion Process™, commercialised in 2009, is delivering improved returns, through tougher environments, over traditional mineral leaching techniques.

Glencore Technology also provides other parts of the Glencore group with expertise in process improvement, flowsheet performance and metallurgical trouble-shooting.

Australian management
Paul Telford, General Manager, Glencore Technology
Taxes and royalties

In 2018, Glencore paid more than $2.2 billion in taxes and royalties to Federal and State Governments in Australia. Our total corporate income tax liability in Australia for the 2018 financial year was over $1 billion*. Since 2008, Glencore operations have paid more than $14 billion in taxes and royalties in Australia, of which $2.5 billion was corporate income tax.

When it comes to our tax and royalty contribution, it is important to note:

- Corporate income tax is paid on taxable profits, not on revenue.
- Our business is highly cyclical and needs high levels of capital and sustaining investment over the long-term.
- Our profitability in Australia is generally driven by the price of our core commodities: coal, copper, nickel and zinc.
- Mining royalties are generally calculated and paid as a percentage of revenue per unit (tonne, ounce) of product sold.

Taxes and royalties paid since 2008 (summarised)

<table>
<thead>
<tr>
<th></th>
<th>COMPANY TAX</th>
<th>ROYALTIES</th>
<th>COMPANY PAYROLL AND OTHER TAXES</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal Government</td>
<td>$2,498 m</td>
<td>–</td>
<td>$4,002 m</td>
<td>$6,500 m</td>
</tr>
<tr>
<td>State Government</td>
<td>–</td>
<td>$6,506 m</td>
<td>$1,323 m</td>
<td>$7,829 m</td>
</tr>
<tr>
<td>Total</td>
<td>$2,498 m</td>
<td>$6,506 m</td>
<td>$5,325 m</td>
<td>$14,329 m</td>
</tr>
</tbody>
</table>

Taxes and royalties paid for calendar year 2018

<table>
<thead>
<tr>
<th></th>
<th>COMPANY TAX</th>
<th>ROYALTIES</th>
<th>COMPANY PAYROLL AND OTHER TAXES</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal Government</td>
<td>$588 m</td>
<td>–</td>
<td>$628 m</td>
<td>$1,216 m</td>
</tr>
<tr>
<td>State Government</td>
<td>–</td>
<td>$941 m</td>
<td>$61 m</td>
<td>$1,002 m</td>
</tr>
<tr>
<td>Total</td>
<td>$588 m</td>
<td>$941 m</td>
<td>$689 m</td>
<td>$2,218 m</td>
</tr>
</tbody>
</table>

Supporting our local communities

Every year, Glencore supports our local communities via a combination of partnerships, sponsorships, funding and voluntary employee contributions. In addition to our role as a major employer, in 2018 we partnered with a number of community organisations across Australia to make a positive contribution in the areas of health, education, arts and culture, and the environment.

Glencore has partnered with charity Royal Far West to provide early intervention for children experiencing speech, language, sensory and motor development difficulties in our regional Queensland operational areas of Springsure, Collinsville and Clermont. The capacity-building program helps teachers, parents and other school and early education employees to better care for the unique needs of these young children. Training is done using tele-tutorials and video links with senior clinicians and is enriched with online resources. We have invested $100,000 to help deliver this program to these regional areas.
At Glencore, we believe in the power of education. Since 2007, we’ve supported Books in Homes which gives hundreds of children in regional and remote Australia nine new quality books each, every year, to take home.

So far, we have donated over 160,000 books to students from schools in the Mount Isa (including Camooweal), Cloncurry (including Dajarra), Bowen and Townsville regions. The program has been highly successful and teachers are happy to report the books have improved students’ love of reading, their learning and their school attendance.
Aussie Ark

Glencore supports Aussie Ark, a 400 hectare animal refuge and breeding program in Barrington Tops in the Upper Hunter region of New South Wales. Our support is helping prevent the extinction of multiple native, endangered Australian mammals, including the Tasmanian devil.

A critical part of this program is ensuring endangered animals are safe from predators. To address this challenge, Glencore gave Aussie Ark $450,000 to build a ‘predator proof’ fence that completely encloses the entire area, keeping many precious species safe and sound in this refuge.
Supporting our local communities

South Australia

- AgCommunicators Food and Fibre Education Camp
- Ardrossan Area School
- Ceduna Racing Club
- Corny Point Easter raffle
- Crystal Brook Show
- Eyre Peninsula Agricultural Research Foundation
- Gladstone High School
- HART Field Site Cropping Trials
- Kapunda Show
- Kurrajong Race Day
- Loxton North Football Club
- Mackillop Farm Management Group
- Men’s Watch Mental Health Programme
- Murray Bridge Agricultural and Horticultural Society centenary dinner
- Parnkalla Trail Port Lincoln
- Pinery Memorial Trust
- Port Lincoln Auto Sprints
- Rotary Port Pirie Science and Engineering Challenge
- Royal Adelaide Show
- South Australian Durum Growers Association
- South Australian No Till Farmers Association
- Streaky Bay New Year’s fireworks
- Tumby Bay Silo Art
- Waikerie Silo Art
- Wirrabara Silo Art
- Wolseley community tri-annual Australia Day event

Silo art is a reflection of community spirit and celebration in agricultural communities. Glencore and Viterra support silo art projects like these in Wirrabara, by providing our silos as a base canvas for the community’s artwork. Silo art helps the small towns where we operate to attract visitors, contributing further to the town’s economy.
Western Australia

- Curtin Volunteers!
- Eastern Goldfields Cycle Club
- Laverton Community Resource Centre
- Laverton Crisis Intervention Service
- Laverton Leonora Cross Cultural Association
- Laverton Mens Shed
- Laverton Police and Kambalda Football Club Inc
- Laverton School
- Leonora Community Resource Centre
- Leonora District High School
- Leonora Police
- Menzies Aboriginal Corporation
- Menzies Community School
- Mount Margaret Remote Community School
- Mulga Queen Community
- Nurra Kurramunoo Aboriginal Corporation
- Pakaanu Aboriginal Corporation
- Pingrup Races
- Royal Flying Doctor Service WA
- Shire of Laverton
- Shire of Leonora
- Shire of Menzies
- St John Ambulance
- St John Ambulance Volunteer Sub-Centre Leonora
- Walkatjurra Cultural Centre
- Youth Wise

Whether in the sky or on the road, Glencore’s Murrin Murrin nickel and cobalt operation in Western Australia is a proud supporter of the emergency medical services. The mine’s Minara Community Foundation gives the Royal Flying Doctor Service medical equipment to help empower it to save lives every day. The Foundation also supports St John Ambulance and provided substantial funding to help it with its defibrillator program and 4WD ambulance project in the Goldfields region.
Northern Territory

These partnerships are funded either directly by McArthur River Mining or by the MRM Community Benefits Trust.

- Arafura Wind Ensemble
- Barkly Regional Arts – Song People Sessions
- Barunga Festival
- Books in Homes Australia
- Borroloola Aged Care
- Borroloola Amateur Race Club
- Borroloola Men’s Health Week
- Borroloola School
- Borroloola Show Society
- Borroloola Women’s Shelter
- Borroloola Women’s Wellness Week
- Cancer Council of the NT
- Careflight
- Engineers Australia SySTEMic partnership
- Gudanji Ranger Program
- Humpty Dumpty Foundation
- John Moriarty Foundation Scholarships
- King Ash Bay Fishing Club
- Li-Anthawirriyarra Sea Ranger Unit
- Limmen National Park Art Protection Project
- Mabunji Aboriginal Resource Centre Indigenous Corporation
- Malandari Festival
- Mawurlu and Wirriwangkuma Aboriginal (MAWA) Corporation
- Menzies School of Health Research
- Mother’s Day Classic
- Mungoordbada Aboriginal Corporation
- Nangala Foundation
- National Trust
- Northern Territory Chamber of Commerce
- Northern Territory Training Awards
- Northern Territory Young Achiever Awards
- NT Flyrodders Association
- Robinson River School
- Roper Gulf Regional Council
- Territory Natural Resource Management
- Wanula Creche
- Waralungku Arts
- Women in Resources Awards

Glencore’s McArthur River Mine is located in a remote area of the Northern Territory and builds strong ties with the local indigenous communities. One of the ways that MRM has been working with the local community is to give students from Borroloola School hands-on learning about environmental rehabilitation.

The course program takes students through topics such as land management, seed collecting, soil preparation, safety preparation, and water management including field trips to the MRM Rehabilitation Nursery. The course was inspired by Aunty-Nanna from the Gudanji people, who had dreamed of being able to give local students the opportunity to care for country and appreciate it as much as she did.
The future of transport is electric

Experts predict there will be 140 million electric vehicles (EVs) on the road by 2030 – that’s only a little over 10 years away. China is also targeting 30% EV sales of new passenger vehicles by 2030.

The future is bright for EVs and they are constructed using different metals to conventional vehicles. Glencore in Australia is helping to deliver the copper and nickel required for EV construction, as well as the cobalt which keeps EV batteries cool while they operate.

Estimated average metal use per vehicle:\n
<table>
<thead>
<tr>
<th>Metal</th>
<th>Use (kg)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Copper</td>
<td>84 kg Cu</td>
</tr>
<tr>
<td>Nickel</td>
<td>30 kg Ni</td>
</tr>
<tr>
<td>Cobalt</td>
<td>8 kg Co</td>
</tr>
</tbody>
</table>

By 2030, global copper demand for EVs alone will be equivalent to approximately double the total predicted supply from all probable mine projects.

In Australia, Glencore produces copper at Mount Isa Mines and Ernest Henry Mining in north-west Queensland and from the CSA mine near Cobar in New South Wales.

Nickel demand is currently outstripping supply and this trend will continue as EV demand alone will exceed the output of all probable mine projects to 2030.

In Australia, Glencore produces nickel at our Murrin Murrin operations in the Goldfields region of Western Australia.

Cobalt supply needs to increase by more than 300% from 2017 levels to meet estimated EV demand by 2030. Two-thirds of all future supply is predicted to be used by EVs.

In Australia, Glencore produces cobalt at our Murrin Murrin operations in the Goldfields region of Western Australia.

EV infrastructure is also driving demand for metals

Infrastructure associated with EVs also demands metal for construction including: electricity generation and grid infrastructure, grid storage, and charging infrastructure.

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1 Source: BNEF Long-Term Electric Vehicle Outlook 2018
2 Based on estimated 53kWh global average battery pack size. Source: various data provided by CRU, Wood McKenzie, Glencore estimates, Bloomberg New Energy Finance and sell-side analyst consensus data.
This year, we are beginning a national communication campaign featuring different aspects of our business in Australia.

While we are proud contributors to communities, businesses, taxes, royalties and exports, Glencore is not a well-known company in Australia. Our campaign is about better telling our story and features real people and real stories. It shows our pride in the way we operate, the people that make up our business and the positive impact we have across regional Australia.

It has a local and regional focus and will feature across a range of media channels throughout the year.

The theme of the campaign is ‘Connecting Possibilities’ because this is what our business does; whether it’s responsibly sourcing the minerals in your mobile, supporting community initiatives or fostering the next generation of skilled workers.

What’s the connection?
To find out more check out glencorepossible.com.au
As one of the world’s largest global natural resources companies, Glencore is committed to making a positive, lasting contribution to the areas in which we operate. At Liddell coal mine in NSW, we’re assessing the performance of cattle on previously mined land compared with natural pastures. And while we’re still studying the results, outcomes from the first six years are positive. Cattle on rehabilitated pastures have on average put on 30% more weight than cattle on unmined pastures.

Discover how we’re connecting possibilities.
A unique business model

As a global producer and marketer of commodities, we are uniquely diversified by geography, products and activities. Integrating our marketing and industrial business sets us apart from our competitors and helps us generate value.

3 business segments, spanning the metals, energy and agricultural markets, producing 90 commodities from 150 sites

Exploration, acquisition and development
Our focus on brownfield sites and exploration close to existing assets lowers our risk profile and lets us use existing infrastructure, realise synergies and control costs.

Extraction and production
We mine and beneficiate minerals across a range of commodities, mining techniques and countries, for processing or refining at our own facilities, or for sale.

Processing and refining
Our expertise and technological advancement in processing and refining mean we can optimise our end products to suit a wider customer base and provide security of supply as well as valuable market knowledge.

Our logistics assets allow us to handle large volumes of commodities, both to fulfil our obligations and to take advantage of demand and supply imbalances. These value added services make us a preferred counterparty for customers without such capabilities.

Our marketing business
We move commodities from where they are plentiful to where they are needed.

Blending and optimisation
Our ability to blend and optimise allows us to offer a wide range of product specifications, resulting in a superior service and an ability to meet our customer specific requirements.

Our commodities in everyday products

Geographic arbitrage
Product arbitrage
Time arbitrage