

GLENCORE IN AUSTRALIA

September 2019

Australia has been an important part of our global business for more than 20 years. In 2018, Glencore contributed more than \$15.6 billion to regional, state and national economies in Australia.*

18,000

Employees and contractors

\$2.0b

Wages and salaries

\$10.1b

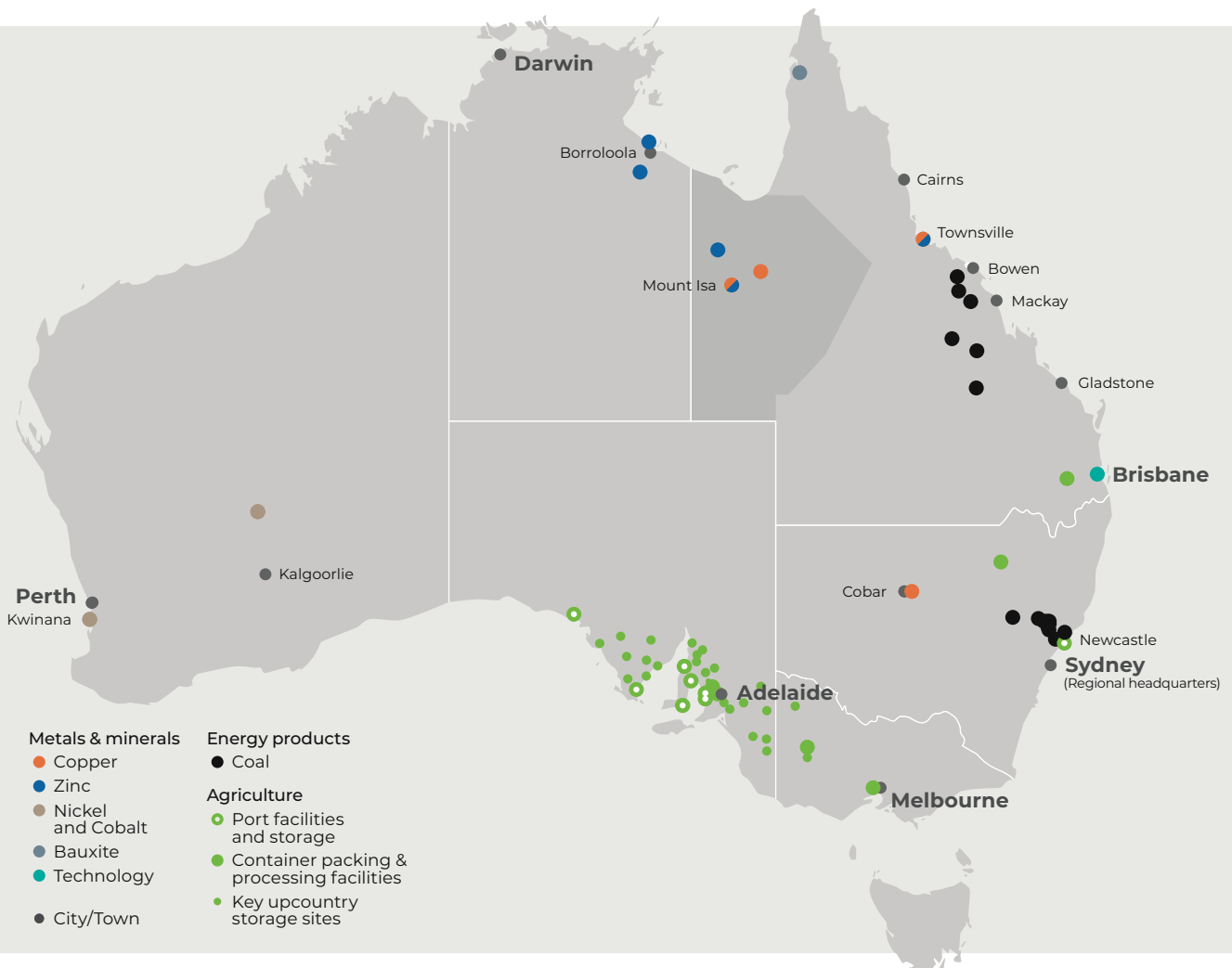
Spent on goods and services

\$2.2b

Taxes and royalties paid to state and federal governments

\$1.3b

Capital and sustaining investment in our operations



Our values

Glencore is committed to running a profitable business in a safe, efficient, responsible and sustainable manner. Our values reflect our purpose, our priorities and the beliefs by which we conduct ourselves. They define what it means to work at Glencore, regardless of location or role.



Safety



Entrepreneurialism



Simplicity



Responsibility



Openness

*The taxes and royalties figure represents Glencore's share of every operation we operate and manage in Australia. All other figures represent 100% of the operations that Glencore manages in Australia and include our joint venture partners' interests in Glencore Agriculture, Ernest Henry Mining, our various coal joint ventures and our 49% share of Hunter Valley Operations.

All dollar figures in this document are AUD, and relate to the 2018 calendar year, unless otherwise stated.

Our operations and their contributions in 2018

AGRICULTURE

1,200	Employees and contractors
\$87 m	Wages and salaries
\$2.34 b	Spent on goods and services



USES OF OUR PRODUCTS

- Vegetable oils, Beverages, Bread, Pasta, Cereals, Animal Feed, Beer, Clothing

OPERATIONS

- 10 million tonnes total storage across storage and handling sites in south-eastern Australia

OFFICES

- Adelaide, Melbourne

PORTS

- Thevenard
- Port Lincoln
- Wallaroo
- Ardrossan (non-grain)
- Port Giles
- Outer Harbor (Adelaide)
- Inner Harbour (Adelaide)

CONTAINER PACKING AND PACKAGING FACILITIES

- Port Adelaide, Two Wells, Dooen, Narrabri, Melbourne

GRAIN ACCUMULATION OFFICES

- Fremantle, Dooen, Wagga Wagga, Narrabri, Toowoomba

COAL

9,500	Employees and contractors
\$1.0 b	Wages and salaries
\$5.6 b	Spent on goods and services



USES OF OUR PRODUCTS:

- Electricity generation, Cement production, Steel production

MINING OPERATIONS

New South Wales:

- Bulga Open Cut
- Ravensworth Open Cut
- Mount Owen Open Cut
- Glendell Open Cut
- Liddell Open Cut
- Integra Underground
- Hunter Valley Operations Open Cut*
- Mangoola Open Cut
- Ulan West Underground
- Ulan Underground

Queensland:

- Rolleston Open Cut
- Clermont Open Cut
- Oaky North Underground
- Hail Creek Open Cut
- Newlands Open Cut
- Collinsville Open Cut

COPPER

3,700	Employees and contractors
\$456 m	Wages and salaries
\$670 m	Spent on goods and services



USES OF OUR PRODUCTS:

- Electrical wiring, Electricity production and transmission, Air conditioning units, Plumbing, Electronic medical devices like ultrasound machines, Smart phones, GPS trackers, Traffic lights, Electric shavers and toothbrushes, Electric car connectors, Stock feed nutrition, Circuit boards in iPads and Xboxes, Australia's coins

MINING OPERATIONS

New South Wales:

- CSA Underground Mine

Queensland:

- Enterprise Underground at Mount Isa Mines
- X41 Underground at Mount Isa Mines
- Ernest Henry Mining Underground

PROCESSING OPERATIONS

Queensland:

- Mount Isa Mines copper smelter and concentrator
- Ernest Henry Mining copper concentrator
- Copper Refineries Ltd copper refinery

NICKEL AND COBALT

1,000	Employees and contractors
\$110 m	Wages and salaries
\$597 m	Spent on goods and services



USES OF OUR PRODUCTS:

- Electric Vehicle batteries, Catalytic converters, Cutlery, 3D Printing, Smart phones, Dental drills and instruments, Sports trophies, Forceps, clamps and other surgical instruments, Digital battery storage, Australia's coins, Battery energy storage

MINING OPERATIONS

Western Australia:

- Murrin Murrin Open Cut Mine and Processing Operations

ZINC AND LEAD

2,400	Employees and contractors
\$279 m	Wages and salaries
\$696 m	Spent on goods and services



USES OF OUR PRODUCTS:

- **Zinc:** Galvanisation of steel, Household roofing, Brass fittings and valves, Aeroplanes, Solar panels, Paints, Sun creams, Road signs, Wind turbines, Batteries in watches, calculators, toys and electronics, Nutrients in animal feed
- **Lead:** Batteries in cars, trams, taxis and buses, Medical equipment such as ultrasound machines

MINING OPERATIONS

Queensland:

- George Fisher Underground Mine at Mount Isa Mines
- Lady Loretta Underground Mine

Northern Territory:

- McArthur River Open Cut Mine

PROCESSING OPERATIONS

Queensland:

- Lead smelter and zinc-lead concentrator at Mount Isa Mines

Northern Territory:

- Zinc-lead concentrator at McArthur River Mine

GLENCORE

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